



The Corporation of the Township of Malahide

CORRESPONDENCE AGENDA

March 17, 2022 – 7:30 p.m.

(F) Correspondence:

1. Association of Municipalities of Ontario - Watch File – dated March 10, 2022.
(Page C3 – 5)
2. Enbridge Gas Inc – Introduction of new Senior Vice President & President of Enbridge Gas Inc. **(Page C6)**
3. Town of South Bruce Peninsula – Resolution requesting removal of the Municipal Accommodation Tax exemption for all Crown owned campgrounds.
(Pages C7-8)
4. Middlesex County – Notice of Public Open House – Review of County of Middlesex Official Plan Amendment. **(Pages C9-10)**
5. Ministry of Northern Development, Mines, Natural Resources and Forestry – Seeking municipal input regarding the use of floating accommodations on waterways over Ontario's public lands. **(Pages C11-12)**
6. County of Oxford – Notice of Public Meeting – Official Plan Update – Phase 1 Agricultural Policies. **(Pages C13-14)**
7. Elgin Group Police Services Board – Secretary-Administrator Appointment.
(Page C15)
8. Town of The Blue Mountains – Resolution directing Town staff to monitor provincial policy and legislative changes that be proposed by the Province to address Housing and Affordability issues. **(Pages C16-24)**

9. The Township of Woolwich – Resolution requesting that the Government of Canada provide Mental Health Supports to the Province as part of its 2022 Budget. **(Pages C25-26)**
10. County of Elgin – 2022 Budget Approval. **(Pages C27-35)**
11. Town of Mono – Resolution calling on the federal government to provide greater support to Ukraine in their fight against the invasion of their sovereign territory by Russia. **(Pages C36-37)**
12. Town of Wasaga Beach - Resolution requesting the Province to further review the interest arbitration system in reference to Fire Services. **(Pages C38-43)**

Allison Adams

From: AMO Communications <Communicate@amo.on.ca>
Sent: March 10, 2022 10:01 AM
To: Allison Adams
Subject: AMO Watchfile - March 10, 2022

AMO Watchfile not displaying correctly? [View the online version](#)
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March 10, 2022

In This Issue

- Lead Where You Live: AMO's Guide to Running for Municipal Election.
- AMO/LAS *Municipal Energy Symposium* March 31 - April 1.
- Webinar: Prevention strategy, H&S rep training update, & rebates from WSIB.
- Webinar: Jump-start your Digital Transformation with an e-signature solution.
- Webinar: Breaking down barriers - Accessible digital solutions for your community.
- Kenora's experience with an LAS Road Assessment.
- Overcoming supply chain challenges.
- Canoe webinar - Madvac/Exprolink.
- ONE Investment Spring 2022 webinar: Why Proxy Votes Are Important for ESG.
- Register to vote in the 2022 Ontario Municipal and School Board Elections.
- Careers.

AMO Matters

AMO has assembled an easy-to-use guide that provides all the information you need when preparing to run for council. AMO's Lead Where You Live guide highlights the things you will want to get familiar with during your campaign so you are prepared should you be elected.

Eye on Events

AMO and LAS are excited to host a virtual *Municipal Energy Symposium* March 31 - April 1. This leading edge event takes a critical look at the intersection of climate change, land use planning and energy post-COP26. Explore examples of how municipalities are planning for the future and what this means to daily operations. Register [here](#).

On March 24, join AMO's Health and Safety partner, 4S, for a virtual roundtable discussion with the Chief Prevention Officer and the WSIB. Learn more about the CPO's prevention strategy for 2022, health and safety rep training updates, and earning rebates from the WSIB Excellence and Ontario's SOSE program. [Register today](#).

As municipalities move from paper to electronic filing, authentication of these files is a critical challenge. On March 23, 9 am - 10 am ET, join AMO's partner, Notarius, and learn how ConsignO Cloud can greatly reduce the signing time of documents and allow anyone to sign legally reliable documents electronically with a phone, a tablet, or a computer. [Register today](#).

eSolutionsGroup, AMO's barrier-free website partner, offers members cost-effective digital solutions that meet accessibility requirements. [Join us for a free webinar](#) on March 30 from 11 am to 12 pm ET, where we discuss various web solutions that will help you engage and serve your community effectively.

LAS

The City of Kenora participated in our Road & Sidewalk Assessment Service in 2017 and again in 2020. [Check out this video](#) to hear about their experience with the program, and [contact Tanner](#) to learn how it can work in your community.

Canoe Procurement Group staff are working with vendors to overcome supply chain challenges, but it will still take time to get back to business as usual. Delays for certain equipment could be lengthy, so work with your Client Relations Manager and be ready to move if you find what you need in stock. Watch our webinar from October for some useful tips or contact Simon to learn more.

Exprolink/Madvac offer a wide range of street sweepers and litter collectors. Join us on March 16 at 11:00am EST for an overview of their product line, with a particular focus on the new zero-emission LN50 and LR50 lithium battery electric models. Part of the Canoe Procurement Group, save time and money on equipment you use every day. Register Here.

ONE Investment

ONE Investment is hosting a Spring webinar on April 12, collaborating with our external portfolio manager Guardian Capital to discuss “Why Proxy Votes Are Important for ESG Principles (Environmental, Social and Governance).” To register and know what will be covered in the webinar, click here.

Municipal Wire*

The upcoming year will be a busy one for Ontario voters, with the Ontario Provincial Election and Municipal and School Board Elections happening just a few months apart. Make sure you are on the list to vote in the 2022 Municipal and School Board Elections on October 24. Register at voterlookup.ca. Download Toolkit.

Careers

Manager, Health System Planning & Integration - County of Simcoe. Responsible for advocacy and integration of the County's Health Services, leading collaborative program opportunities and monitoring of strategic initiatives. Apply online by March 15.

Administrative Assistant/ Deputy Clerk - Town of Hanover. Responsibilities include providing confidential administration and clerical support. Apply to hr@hanover.ca March 16.

Manager, Fleet Maintenance and Technical Services - City of Ottawa. FR. Responsible for providing leadership and strategic direction in the establishment and implementation of priorities and programs. Apply online by March 10.

Manager, Innovation and Transformation - City of Brampton. A project management role to launch key divisional initiatives. Apply online by March 22.

Deputy Clerk - Northumberland County. Responsible for ensuring open and transparent government by providing assistance to the Clerk and acting as their Designate when required. Apply to hr@northumberland.ca March 18.

Executive Assistant to the Chief Administrative Officer - Town of Georgina. Responsible for providing administrative support to the CAO, including handling sensitive political and human resource issues. Apply online by March 16.

Chief Administrative Officer (CAO)/Clerk - The Township of Billings. Responsible for leadership and the general management of the Township. Apply to tmills@billingstwp.ca by April 4.

Director, Finance & Chief Financial Officer - Township of Oro-Medonte. Responsible for the financial stewardship of the municipality. Apply to careers@oro-medonte.ca by April 1.

About AMO

AMO is a non-profit organization representing almost all of Ontario's 444 municipal governments. AMO supports strong and effective municipal government in Ontario and promotes the value of municipal government as a vital and essential component of Ontario's and Canada's political system. Follow @AMOPolicy on Twitter!

AMO Contacts

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AMO's Partners



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200 University Ave. Suite 801, Toronto ON Canada M5H 3C6
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2022-03-03

Township of Malahide
Mayor Dave Mennill
87 John St. S.
Aylmer, ON
N5H 2C3

Dear Mayor Mennill and Members of Council,

On March 1, 2022, I assumed the role of Senior Vice President & President, Gas Distribution and Storage for Enbridge, which includes Enbridge Gas in Ontario, and Gazifère in Québec.

I am excited to lead two strong companies whose core purpose is to deliver the energy that enhances peoples quality of life. Our distribution service area generates 40 percent of Canada's GDP, and the energy we provide for 3.9 million residential, business and industrial customers, helps keep this country's economic engine humming. Our unique Storage and Transmission business provides shippers with direct access to North America's major natural gas supply basins. This business includes one of the largest integrated underground natural gas storage facilities in North America, that ensures Ontario, Québec and markets further east have access to a reliable and secure energy source, when they need it most.

I intend to build upon this solid foundation and the outstanding leadership of Cynthia Hansen, who is now Executive Vice President and President of Gas Transmission for Enbridge Inc., and brings to her role a deep understanding of Enbridge Gas, Gazifère and their respective markets.

You can expect a seamless transition. Over the course of my 25 year career in energy, most recently in my previous role as Senior Vice President and Chief Operations Officer, Gas Transmission and Midstream at Enbridge, my focus has been to deliver best-in-class safety, environmental and operationally excellent performance. Under my leadership, we will remain laser focused on providing a safe, reliable and competitive energy choice for our customers. In addition, we will expand our efforts to advance Ontario and Québec's environmental objectives through investments and partnerships in zero and low-carbon energy initiatives and technologies, and we will continue to deliver on our business and financial objectives for our shareholders.

Over the coming weeks I will be making the rounds, meeting with employees, government officials, Indigenous and community leaders, business partners and others, to further my understanding of the business and the needs of those we serve. I have an open door policy and want to solicit your thoughts on what we are doing well, and what we could do better so that we may build upon our strengths.

Sincerely,

A handwritten signature in black ink, appearing to read 'Michele Harradence'.

Michele Harradence
Senior Vice President & President, Gas Distribution and Storage, Enbridge



February 25, 2022

The Honourable David Piccini, Minister
Ministry of Environment Conservation and Parks
College Park 5th Floor, 777 Bay St.
Toronto, ON M7A 2J3

Re: Municipal Accommodation Tax and Crown Campgrounds

On January 1st, 2022, the Town of South Bruce Peninsula implemented a Municipal Accommodation Tax (MAT). The tax equates to a 4% fee Levied on short term accommodations including, hotels, motels, rooming houses, bed & breakfast, cottage rentals and campgrounds, for all bookings of 30 days or less.

The Town of South Bruce Peninsula is the first jurisdiction in Ontario to levy the MAT on campgrounds. There are approximately 14 campgrounds within the Town of South Bruce Peninsula. Of those, one is a municipally owned campground, and one is a provincially owned campground, known as the Sauble Falls Provincial Park.

The Town recently amended the MAT program to confirm that our Town owned campground will contribute to MAT in the same manner as all of our privately owned campgrounds.

The Municipal Act states that “the Crown, any agency of the Crown in right of Ontario or any authority.....” Is exempt from MAT. As such, the Sable Falls Provincial Park is not participating in the MAT program.

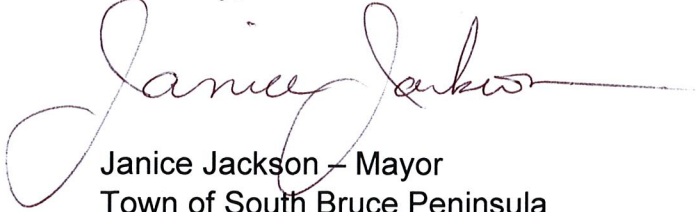
Several campground owners within the Town recently attended a Council meeting and stated their concerns and objections pertaining to the MAT exemption for the Sauble Falls Provincial Park. Town Council and private campground owners believe that this exemption creates an unfair competitive advantage for the provincially operated campground.

Council fully supports the position of our local campground owners and has passed the following resolution

“And further that the Town sends a letter to the Ministry of Environment Conservation and Parks as well as to MPP Bill Walker requesting the removal of the Municipal Accommodation Tax exemption for all Crown owned campgrounds and that this letter is sent to all Ontario municipalities to seek their support”

By way of this letter, we are asking the province to remove exemptions listed within section 400.1 (1) of the Municipal Act pertaining to Crown owned facilities, specifically campgrounds.

Sincerely,

A handwritten signature in dark ink, appearing to read "Janice Jackson", with a long horizontal flourish extending to the right.

Janice Jackson – Mayor
Town of South Bruce Peninsula
Janice.jackson@southbrucepeninsula.com
519-534-1400 ext. 200

cc. MPP Bill Walker



March 10, 2022

The County of Middlesex Official Plan Amendment

NOTICE OF PUBLIC OPEN HOUSE

Pursuant to Section 17(16) of the Planning Act.

The County of Middlesex is reviewing its Official Plan to ensure that the land use planning policies are current, reflect updated Provincial policy, and reflect changing community needs for the next 25-years.

The Official Plan is a land use planning document that includes a vision, goals, and land use policy directions for the County. The Plan provides a policy framework for topics such as Resource Management, Growth Management, and the provision of Physical Services by dealing with issues of Provincial and County interest. The Official Plan recognizes the planning powers and authorities vested in local municipalities and does not set out detailed local policies. Within Middlesex County, each local municipality has a more detailed local official plan.

A Consultation Draft Official Plan Amendment and all supporting information are available on the County's website www.middlesex.ca. This includes proposed changes in the format of a 'track change' document. The Amendment would apply to the entire County and accordingly no key map is provided.

When: Thursday March 31, 2022 at 7:00 p.m.

Where: This meeting is being held virtually through the Zoom webinar tool. For a meeting link and instructions on how to participate, please visit www.middlesex.ca.

If you are unable to participate online, please contact Marcia Ivanic, Legislative Services Manager/Clerk at 519-434-7321 ext. 2250.

The purpose of the Open House is to provide the public an opportunity to provide feedback, to ask questions and identify planning issues that should be considered as part of the amendment. Any person may attend the public open house and/or make written or verbal representation either in support of or in opposition to the proposed Official Plan Amendment, or submit ideas and feedback for consideration.

As this will be an online meeting, there will be no physical in person attendance.

Other participation options:

The County encourages any interested parties to submit comments respecting the proposed Official Plan Amendment in writing by email or post at any time prior to April 8, 2022 to the address provided below. A Community Survey is also available online at www.middlesex.ca or at branches of the Middlesex County Library.

If you wish to be notified of the decision of the County of Middlesex on the proposed official plan amendment, you must make a written request to the Marcia Ivanic, Legislative Services Manager/Clerk, County of Middlesex, 399 Ridout Street North, London ON N6A 2P1, mivanic@middlesex.ca.

If a person or public body would otherwise have an ability to appeal the decision of the Minister of Municipal Affairs and Housing to the Ontario Land Tribunal but the person or public body does not make oral submissions at a public meeting or make written submissions to the County of Middlesex before the proposed official plan amendment is adopted, the person or public body is not entitled to appeal the decision.

If a person or public body does not make oral submissions at a public meeting or make written submissions to the County of Middlesex before the proposed official plan amendment is adopted, the person or public body may not be added as a party to the hearing of an appeal before the Ontario Land Tribunal unless, in the opinion of the Tribunal, there are reasonable grounds to add the person or public body as a party.

If you have any questions about the proposed official plan amendment, please contact us.

Durk Vanderwerff, Director of Planning and Development email:

dvanderwerff@middlesex.ca

Marcia Ivanic, Legislative Services Manager/Clerk email: mivanic@middlesex.ca

County of Middlesex
399 Ridout Street, North
London ON N6A 2P1
Phone: 519-434-7321
Fax: 519.434.0638



March 03, 2022

Re: Seeking input about the use of floating accommodations on waterways over Ontario's public lands

Greetings,

The Ministry of Northern Development, Mines, Natural Resources and Forestry (NDMNRF) would like to make you aware of a Bulletin recently posted to the Environmental Registry of Ontario [<https://ero.ontario.ca/notice/019-5119>].

We are seeking to engage municipalities on potential ideas and approaches to manage “camping” and the use of floating accommodations on waterways over Ontario’s public lands. The ministry is seeing increased interest in the use of waterways by various types of vessels (i.e., watercrafts equipped for overnight accommodation). In some cases, the ministry has heard concerns relating to vessels that are primarily designed for accommodation and not navigation.

We are seeking input from the public, Indigenous communities, and municipal associations, and various stakeholders including your organization **by April 19, 2022**.

Input from this process will inform consideration of potential future changes intended to address growing concerns around the impacts of this activity on Ontario waterways and those who use them.

Please note, no regulatory changes are being proposed at this time. Any regulatory or policy changes that may be considered in the future would be posted on the Environmental Registry for consultation purposes.

If you have any questions, please reach out to Julie Reeder, Sr. Program Advisor, Crown Lands Policy Section at Julie.reeder@ontario.ca.

Sincerely,

Peter D. Henry, R.P.F.
Director
Crown Forests and Lands Policy Branch

- c. Pauline Desroches, Manager, Crown Lands Policy Section
Julie Reeder, Sr. Program Advisor, Crown Lands Policy Section

Allison Adams

From: April Nix <anix@oxfordcounty.ca>

Sent: Thursday, March 3, 2022 1:59 PM

To: Official Plan Update <opupdate@oxfordcounty.ca>

Subject: Oxford County Official Plan Update - Agricultural Policies Public Meeting

Hello,

Please take notice that the County of Oxford is holding a public meeting for the Official Plan Update – Phase 1 Agricultural Policies

Revised policies for the updates to the agricultural policies are now available, and incorporate changes based on feedback received on the draft policies.

A copy of the draft official plan amendment is attached and additional information is available [online](#).

The policies help ensure Oxford's agricultural lands are sustainably managed and protected for the long term. The agricultural policies are being reviewed and updated to:

- ensure they comply with applicable legislation, policies and guidelines;
- reflect local goals and objectives and address various issues and considerations identified through background policy research and preliminary consultation; and
- improve the readability and clarity of the policies and reduce repetition.

The agricultural policies apply to all lands within the County that are located outside of settlements. No mapping changes are proposed as part of this amendment.

PUBLIC MEETING

The County is holding a **public meeting** on **Wednesday March 23, 2022 at 7:00pm** to consider the proposed Official Plan Amendment including the revisions to the policies in response to feedback received on the draft policies.

Due to the current COVID-19 pandemic and to help prevent the spread of the virus, Oxford County Council will be providing opportunities to participate in the meeting electronically. Watch the virtual public meeting via live stream – www.oxfordcounty.ca/livestream

We welcome your comments and request they be submitted in writing to planning@oxfordcounty.ca in advance of the public meeting. Comments received may become part of the public agenda.

To participate in the virtual public meeting, we ask that you please register ahead of time by contacting the Clerk's office at 519-539-9800 x3001 or clerksoffice@oxfordcounty.ca. Requests to participate in the meeting must be received **by Friday, March 18, 2021**. Details on participation in the meeting will be provided upon registration.

Please Also Note That in accordance with the requirements under the Planning Act:

If you wish to be notified of the decision of Oxford County on the proposed official plan amendment, you must make a written request to:

Oxford County
Community Planning Department,
County of Oxford
21 Reeve St
Woodstock, ON N4S 7Y3
opupdate@oxfordcounty.ca

If a person or public body would otherwise have an ability to appeal the decision of the County of Oxford to the Local Planning Appeal Tribunal but the person or public body does not make oral submissions at a public meeting or make written submissions to Oxford County before the proposed official plan amendment is adopted, the person or public body is not entitled to appeal the decision.

If a person or public body does not make oral submissions at a public meeting or make written submissions to Oxford County before the proposed official plan amendment is adopted, the person or public body may not be added as a party to the hearing of an appeal before the Local Planning Appeal Tribunal unless, in the opinion of the Tribunal, there are reasonable grounds to add the person or public body as a party.

Questions or Comments

Should you have any questions, would like to submit comments, or would like further information please feel free to contact staff at opupdate@OxfordCounty.ca

Regards,

April

April Nix BES MCIP RPP

Development Planner – Policy Focus
Community Planning
County of Oxford
21 Reeve St
Woodstock, ON N4S 7Y3
P: 519-539-9800 x3208 F: 519-421-4712
anix@oxfordcounty.ca

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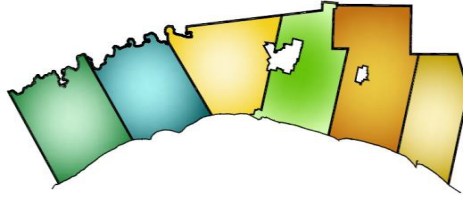
Allison Adams – H.BA Political Science, AMP
Manager of Legislative Services/Clerk

Office: 519.773.5344 x222
Fax: 519.773.5334

Township of Malahide
87 John Street South
Aylmer, ON
N5H 2C3





**ELGIN GROUP POLICE SERVICES BOARD****Chair Sally Martyn****Tel. 519-631-1460**

450 Sunset Drive

St. Thomas, ON N5R 5V1

Municipality of Bayham | Municipality of Central Elgin | Municipality of Dutton Dunwich
Municipality of West Elgin | Township of Malahide | Township of Southwold

March 3, 2022

Dear Mayor Mennill and Township of Malahide Council,

At its meeting held on February 16, 2022, the Elgin Group Police Services Board appointed Carolyn Krahn, Legislative Services Coordinator, as its Secretary-Administrator.

For the past two (2) years, Carolyn Krahn has been shadowing Elgin County CAO Julie Gonyou in her role as Secretary-Administrator. Since that time, Carolyn has taken on a leadership role with respect to the Board and has demonstrated that she is prepared to support the Board in this new role.

As Chief Administrative Officer for the County of Elgin, Julie Gonyou will continue to attend all PSB meetings and will provide back-up to the Secretary-Administrator as needed.

If you have any questions about the Elgin Group Police Services Board, please do not hesitate to reach out to me or Carolyn (ckrahn@elgin.ca).

Yours very truly,

Sally Martyn
Chair, Elgin Group Police Services Board

Cc: Elgin Group Police Services Board



Staff Report

Planning & Development Services – Planning Division

Report To: Council
Meeting Date: February 28, 2022
Report Number: PDS.22.037
Title: Ontario Housing Affordability Task Force Report
Prepared by: Nathan Westendorp, Director of Planning & Development Services

A. Recommendations

THAT Council receive Staff Report PDS.22.037, entitled "Ontario Housing Affordability Task Force Recommendations – Information Report";

AND THAT Council direct Town staff to monitor any provincial policy and legislative changes that may be proposed by the Province to address Housing and Affordability issues.

B. Overview

This is an Information report to Council regarding Town staff's response to the Ontario Housing Affordability Task Force Report and additional suggestions Town staff provided to the Province.

C. Background

During its February 14, 2022 Council meeting, Town Council considered correspondence from the Minister of Municipal Affairs & Housing. Specifically, the Minister sent correspondence to all Heads of Council within the Province seeking feedback and suggestions regarding opportunities to increase the supply of housing and expand affordability. Staff also provided a high level verbal overview of the Ontario Housing Affordability Task Force Report that was attached to the Minister's letter.

As background, the Provincial Government struck the Ontario Housing Affordability Task Force in late 2021 to look into the housing and affordability challenges that continue to impact many Ontarians. The Task Force's process included consultation with various stakeholders involved in the planning, development and housing industries. For more information on the Task Force and its mandate, please refer to Attachment #1.

On February 8, 2022, the Task Force released a report containing fifty-five (55) recommendations for the Provincial government to consider as potential actions to help address housing supply and affordability issues that are very prevalent across the Province. The Minister's letter to Heads of

Council provided the Town with an opportunity to give feedback on the Task Force Recommendations as well as to offer additional suggested solutions that could also be explored.

Given that the Minister requested municipal feedback to be submitted by Tuesday February 15, 2022, there was insufficient turnaround time for Town staff to provide a thorough analysis of the Task Force Report recommendations through a staff report that could be considered by Council prior to the Provincial deadline. Therefore, Town Council directed staff to prepare a comment letter to the Province on behalf of the Town, with a copy of the letter provided to Council. On February 15, 2022, Town staff provided a letter to the Province outlining primary feedback on the Task Force's recommendations as well as some additional ideas/suggestions for the Province to consider, please refer to Attachment 3.

D. Analysis

As Council is fully aware, the housing supply and affordability issues in the Province has reached dramatic levels exacerbated by several factors, and the Town is one of several municipal examples where the issues are very prevalent and impactful on current residents, future residents and the local economy. To be clear, there is no single "silver bullet" to address the issues that exist. To effectively address the issues requires a suite of changes to adjust the systems involved in planning, development, building, and financing homes. All levels of government have a role to play in facilitating change. However, because provincial legislation guides how municipalities function and the decisions they make regarding housing, it is critical that municipalities engage the province in constructive dialogue to drive change that municipalities can implement effectively.

The Province has indicated that it is committed to action and it is possible that the Province will move forward on some of the Task Force recommendation in the near future. However, it is important to note that the Task Force's Report is only the first step towards action. They are recommendations at this time and are not yet proposed policy or legislation. Town staff have no indication regarding which, if any, of the Task Force recommendations will be acted upon. As a next step, staff expect that the Province will take the recommendations that are considered actionable and then translate them into proposed policy and legislation. The true impact of the Task Force recommendations will be difficult to fully understand until draft policy and draft legislation is released for further review and comment. It will be critical for the Town to continue to monitor the Province's next actions and provide comments on proposed policy and/or legislation when released for consultation.

Looking ahead, Town staff expect a season of change in the near future which will very likely impact municipal planning documents, processes and possibly, municipal decision-making. The Town's Official Plan Review process naturally offers the opportunity (if needed) to integrate proposed changes in Provincial policy into an updated Official Plan in the future. As noted above shifts in provincial policy direction and legislation will need to be assessed in the future by Planning staff to fully understand how the Official Plan Review workplan and timelines could be impacted. Depending on the scale of the policy and/or legislation changes the Province brings forward, it is possible that Phase One of the Official Plan Review Project may not be complete before the municipal election in Fall of 2022. The Planning Division remains well

positioned to continue to evaluate the impacts of future Provincial actions, policies and legislation on the Town. Under the leadership of Trevor Houghton, Manager of Community Planning, alongside Shawn Postma, Senior Policy Planner, the Planning Division will monitor these matters and report back to Council accordingly.

E. Strategic Priorities

1. Communication and Engagement

We will enhance communications and engagement between Town Staff, Town residents and stakeholders

3. Community

We will protect and enhance the community feel and the character of the Town, while ensuring the responsible use of resources and restoration of nature.

F. Financial Impacts

There are no direct financial impacts on the Town as a result of this specific Staff Report. However, policy and/or legislative changes from the Province may have undetermined impacts on resources and projects in the future.

G. In Consultation With

Trevor Houghton, Manager of Community Planning

Shawn Postma, Senior Policy Planner

H. Public Engagement

The topic of this Staff Report has not been the subject of a Public Meeting and/or a Public Information Centre as neither a Public Meeting nor a Public Information Centre are required. However, any comments regarding this report should be submitted to Nathan Westendorp, directorplanningdevelopment@thebluemountains.ca

I. Attached

1. Attachment 1 – Provincial Task Force Overview
2. Attachment 2 – Ontario Housing Affordability Task Force Report
3. Attachment 3 – Town Comment Letter to Province

Council
PDS.22.037

February 28, 2022
Page 4 of 4

Respectfully submitted,

Nathan Westendorp, RPP MCIP
Director of Planning and Development Services

For more information, please contact:
directorplanningdevelopment@thebluemountains.ca
519-599-3131 extension 246

NEWS RELEASE

Ontario Appoints Housing Affordability Task Force

Task Force of experts to provide recommendations on further opportunities to address housing affordability

December 06, 2021

[Municipal Affairs and Housing](#)

TORONTO — Ontario has appointed nine members to a new Housing Affordability Task Force who will provide the government with recommendations on additional measures to address market housing supply and affordability.

“Young families, seniors and all hardworking Ontarians are desperate for housing that meets their needs and budget,” said Premier Doug Ford. “At a time when our government is hard at work building an economy that works for everyone, this Task Force will provide us with concrete, expert advice that will support our government as we make it easier for more Ontarians to realize the dream of home ownership.”

The mandate of the Housing Affordability Task Force is to explore measures to address housing affordability by:

- Increasing the supply of market rate rental and ownership housing;
- Building housing supply in complete communities;
- Reducing red tape and accelerating timelines;
- Encouraging innovation and digital modernization, such as in planning processes;
- Supporting economic recovery and job creation; and
- Balancing housing needs with protecting the environment.

The Task Force, chaired by Jake Lawrence, CEO and Group Head, Global Banking and Markets at Scotiabank, represents a diverse range of experts in not-for-profit housing, Indigenous housing, real estate, home builders, financial markets and economics. The chair’s report outlining the Task Force’s recommendations will be published in early 2022.

“Our government’s policies under the Housing Supply Action Plan are working to address affordability, but more needs to be done at all levels of government,” said Steve Clark, Minister of Municipal Affairs and Housing. “The Housing Affordability Task Force will help our government build on our progress by identifying more opportunities to increase the supply of all kinds of housing, especially the missing middle. Under Mr. Lawrence’s strong leadership, I am confident in the expertise and experiences of this Task Force, and I thank them for their commitment to help us address the housing crisis.”

“I’m honoured to have been appointed as the Chair of Ontario’s new Housing Affordability Task Force,” said Lawrence. “I’m proud to work with a diverse team of experts who are committed to ensuring improved housing affordability for current and future Ontarians. We are eager to begin our work to identify and recommend actionable solutions and policies to support the government’s efforts to address the province’s housing affordability crisis.”

“Having a safe, affordable place to call home is an important building block in the foundation of success, which is why addressing housing supply and affordability is a key priority for our government,” said Peter Bethlenfalvy, Minister of Finance. “We are creating a Task Force to examine innovative policy solutions in order to ensure that the dream of home ownership is in reach for families in every corner of Ontario.”

The Housing Affordability Task Force was first announced as part of [the 2021 Ontario Economic Outlook and Fiscal Review: Build Ontario](#).

Everyone has a role to play in fixing Ontario’s housing crisis. Ontario will continue to work with municipal partners to help them use the tools the province has provided to unlock housing and make finding a home more affordable for hardworking Ontarians. This includes working with municipalities through the upcoming Provincial-Municipal Housing Summit and a special session with rural municipalities leading up to the ROMA conference in January 2022.

Quick Facts

- The provincial government’s housing policies under [More Homes, More Choice: Ontario’s Housing Supply Action Plan](#) are working to make housing more affordable by increasing the supply of the full range of housing options, from single-family homes to midrise housing to apartment buildings.
- In 2020, the year after More Homes, More Choice was implemented, Ontario saw the highest level of housing starts in a decade and the highest level of rental starts since 1992. Housing and rental starts in 2021 are on track to exceed these levels.
- The province’s ongoing work to address housing affordability complements our continued supports for affordable housing for our most vulnerable Ontarians. Through the [Community Housing Renewal Strategy](#) and Ontario’s response to COVID-19, the province is providing more than \$3 billion in this fiscal year and last year. This includes over \$1 billion in flexible supports through the Social Services Relief Fund to municipal and Indigenous partners.

Additional Resources

- [Ontario Names Chair and Members of Housing Affordability Task Force](#)

Related Topics

Government

Learn about the government services available to you and how government works. [Learn more](#)

Home and Community

Information for families on major life events and care options, including marriage, births and child care. Also includes planning resources for municipalities. [Learn more](#)

Media Contacts

Zoe Knowles

Minister’s Office

Zoe.Knowles@ontario.ca

Conrad Spezowka

Communications Branch

[mma.media@ontario.ca](mailto:mmm.media@ontario.ca)

[Accessibility](#)

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[Contact us](#)

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Town of The Blue Mountains

32 Mill Street, Box 310
THORN BURY, ON N0H 2P0

<https://www.thebluemountains.ca>

Via Email (housingsupply@ontario.ca)

February 15, 2022

Hon. Steve Clark
Minister of Municipal Affairs & Housing
College Park 17th Floor, 777 Bay Street
Toronto, ON M7A2J3

**RE: Opportunities & Feedback to Increase the Supply & Affordability of Market Housing
Town of The Blue Mountains Submission**

Dear Minister Clark,

Thank you for your recent email correspondence to municipal Heads of Council on February 7, 2022 seeking further advice from municipalities regarding opportunities to increase the supply and affordability of market housing. Like many municipalities in Ontario, the Town of The Blue Mountains is experiencing significant growth, pressure to grow more, and market housing prices that have vastly outpaced the incomes of so many local residents.

We appreciate your willingness to ask tough questions regarding the current housing crisis and your openness to act swiftly on some of the answers you receive through your consultations. It should be noted that municipal staff and Councils would be better able to provide well-thought out, constructive comments and suggestions with additional time. It is concerning that some innovative thoughts, ideas, and potential needed changes to Ontario's Housing System may not be heard through an accelerated consultation period.

On behalf of the Town of The Blue Mountains, the following represents Town staff's suggested opportunities for the Province's consideration as well as comments pertaining to the Housing Task Force Report Recommendations:

General Comment – The Town supports the Province in setting a target for new dwellings to be built. Without a target, neither the Province, nor municipalities will know the magnitude of the goal or how each can do their part in achieving it.

General Comment – The Town supports a municipality's ability to deliver a range of housing options that both meet local context and serviceability, while pursuing achievement of provincial priorities, objectives, and policies. Definition of terms such as "missing middle" and "attainable" may assist municipalities in understanding and what we are collectively striving towards.

General Comment – The current Planning System in Ontario is multi-tiered, complex and lengthy. In rural and small urban communities, plans, policies, and bylaws can articulate a community’s vision of a sustainable yet prosperous future. However substantial amounts of information that guide development on the ground is left to landowners and applicants to provide for review. This “back-ending” of information to support development proposals results in time and money required for both preparation and review of those materials. The result: a land development process that is often consumed with ground-truthing, review, technical assessment, and professional debate. While detailed information is critical to good decision-making, the current reactive structure does not lend itself to accelerated delivery of market housing. Municipalities need to be equipped to identify and clearly delineate areas that are available for development at the Official Plan and Zoning Bylaw stage. Mandating the use of the Community Planning Permit System may assist in bringing clarity and expediency to the process.

Suggestion: Pursue Clarity & Predictability – A new Planning System in Ontario needs to be based on clarity and predictability. Properties that are designated and zoned for uses that are deemed appropriate through Official Plan and Zoning Bylaw processes should be able to realize the community’s vision without further draw-out processes. Similarly, community residents should have the confidence that lands that are designated and zoned for protection will stay that way until the next Official Plan Review and Zoning Bylaw Review without concern that technical evaluations will reveal opportunity for unexpected change.

Suggestion: Stable & Sufficient Resources to Plan Ahead – It is recommended that a portion of the Land Transfer Tax collected within a municipality be directed to fund municipal planning and development resources. This approach stabilizes funding for many smaller municipalities. This approach also ensures that municipalities with higher land sale volumes (a potential sign of growth) can benefit from that growth by investing in resources to manage it. Finally, this approach also lessens the burden of municipal planning resources on the tax levy, freeing up much needed tax income to be dedicated to other municipal services.

Suggestion: Non-primary dwelling surtax to fund Community Improvement Plans – Seasonal homes, second homes, vacation homes and short-term accommodation units make up a critical mass in the Provincial housing stock. Ontarians should always have the freedom to buy real estate. However, when not occupied as a principal residence by either the owner or a long-term tenant, this housing stock consumes land without helping satisfy the market’s demand for housing. It is recommended that the Province investigate a surtax or unit levy on dwellings that are not used as a principal residence by the owner or a long-term tenant. Legislation could be introduced to require the surtax revenues to support municipal Community Improvement Programs that support attainable housing.

Suggestion: Attainable Unit Density Offset – We recommend that the Province allow municipalities to require up to 10% of development proposals over 10 units to be attainable in exchange for a 10% increase in density. Effectively, bonus density can be provided for the attainable housing. This takes advantage of the critical mass/cost efficiency of a development that is already constructing market-priced dwellings.

Suggestion: Minimum Density Plans -- To help achieve a provincial goal of dwelling creation, each region and municipality must understand what their respective contribution of new dwellings needs to be in the next 10 years. We recommend that the Province work with planning authorities to identify what the regional and local municipal dwelling targets shall be. The minimum densities required to achieve these dwelling targets should be outlined in Minimum Density Plans for serviced settlement areas with no threat of appeal to the Ontario Land Tribunal. This will ensure the densities required to achieve dwelling targets are put into place in a timely manner and sites are pre-zoned for development.

Housing Task Force Report Recommendations 3 through 11 – Town staff generally support pursuit of “as-of-right” permissions. We support the Province furthering legislative change to permit two additional residential units on a lot, to a maximum of 3 units. However, we question the liveability of 4 units on a single residential lot. Issues related to amenity space, parking, and waste collection could be exacerbated, particularly in smaller communities with little to no access to transit or public parkland within walking distance. Also, we do not support Recommendation 11 in its entirety as it suggests supporting housing growth outside municipal boundaries and may lead to unnecessary sprawl and premature extension of costly municipal infrastructure.

Housing Task Force Report Recommendation 12 – We caution against a complete repeal or override of municipal documents that prioritize the preservation of physical character of neighbourhood. However, we acknowledge that character does not equate to “the same”. Municipalities that wish to address character should be required to develop community design standards how development should compliment existing character, albeit at a higher density.

Housing Task Force Report Recommendation 13 through 25 -- Blanket exemptions of developments <10 units may create unintended confusion regarding critical issues (i.e. infrastructure ownership, access, etc.) and may allow poor quality design. This concept should only be entertained if the Province identified strict requirements outlining the site level details that are typically dealt with through the site plan process. Also, we caution the Province in its consideration of restoring all rights of developers to appeals Official Plans and Municipal Comprehensive Reviews. This could result in additional appeals resulting in further time and money directed towards matters at the Tribunal rather than devoted to building communities.

We do not support automatic approvals of applications that exceed legislative timelines. Often lengthened timelines result from professional differences of opinion over policy interpretation or technical substance. Instead, we recommend the Province engage with professional associations involved in the development process (planners, engineers, etc.) to develop clear and comprehensive criteria for technical information associated with developments.

Thank you again for the opportunity to convey our suggestions and provide feedback. We look forward to further collaboration with the Province and remain available if you require additional information or clarity.

Sincerely,

The Town of The Blue Mountains



Nathan Westendorp, MCIP RPP
Director of Planning & Development Services

cc.	Council	Town of The Blue Mountains
	Shawn Everitt, CAO	Town of The Blue Mountains
	Randy Scherzer, Deputy CAO	County of Grey



March 8, 2022

Prime Minister of Canada
Hon. Justin Trudeau
Office of the Prime Minister
80 Wellington Street
Ottawa, ON
K1A 0A2

Premier of Ontario
Hon. Doug Ford
Legislative Building
Queen's Park
Toronto, ON
M7A 1A1

Honorable Prime Minister Trudeau and Premier Ford:

RE: Resolution Passed by Woolwich Township Council – Mental Health Supports

This letter is to inform you that the Council of the Township of Woolwich endorsed the following resolution at their meeting held on March 7, 2022:

WHEREAS the Council of the Township of Woolwich (the "Township") has been an annual funding partner of Woolwich Counselling Centre to support local mental health counselling; and

WHEREAS Woolwich Counselling Centre is part of the broader Counselling Collaborative of Waterloo Region, a community-based partnership between six community counselling service providers within Waterloo Region; and

WHEREAS the COVID-19 pandemic has had a significant impact on individuals and families, both globally and locally, including immediate and ongoing mental health concerns; and

WHEREAS the Township is aware that there has been an average 39% increase in total client referrals, which includes a 71% increase in child and youth referrals, for government funded programs in 2021 across member organizations of the Counselling Collaborative of Waterloo Region, which has led to difficulty for the member organizations to keep up with the demand in terms of bringing on new qualified staff to support the substantial increase in local client needs; and

WHEREAS the Township believes local needs for mental health supports and difficulties in responding to this increased need is indicative of a broader issue across Ontario and is expected to continue in the future; and

WHEREAS the current provincial funding model for mental health support is fragmented across several ministries and programs;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Township of Woolwich requests that the Government of Canada ensure appropriate and sustained funding is transferred to provinces for mental health purposes in their 2022 budget; and

THAT the Council of the Township of Woolwich requests the Government of Ontario to provide stable, reliable and predictable funding for mental health organizations in their 2022 budget; and

THAT this resolution be forwarded to the Prime Minister, the Federal Minister of Finance, the local Member of Parliament, the Federation of Canadian Municipalities (FCM), the Premier of Ontario, the Ontario Minister of Finance, the local Member of Provincial Parliament, the Association of Municipalities of Ontario (AMO) and other municipalities in Ontario.

Should you have any questions, please contact Alex Smyth, by email at asmyth@woolwich.ca or by phone at 519-669-6004.

Yours truly,



Jeff Smith
Municipal Clerk
Corporate Services
Township of Woolwich

cc. Chrystia Freeland, Deputy Prime Minister and Minister of Finance
Tim Louis, MP Kitchener-Conestogo
Federation of Canadian Municipalities
Peter Bethlenfalvy, Ontario Minister of Finance
Mike Harris, MPP Kitchener-Conestogo
Association of Municipalities in Ontario (AMO)
Municipalities in Ontario



March 9, 2022

Dave Mennill, Mayor
Township of Malahide
87 John Street South
Aylmer ON N5H 2C3

Dear Mayor Mennill and Township of Malahide Council,

Re: Elgin County 2022 Budget

Please be advised that Elgin County Council at its March 8, 2022 meeting approved By-Law 22-15, Being a By-Law to Provide for the Adoption of the 2022 Budget of the Corporation of the County of Elgin and to Establish the 2022 Tax Ratios, and to Establish the 2022 Tax Rates for the County Constituent Municipalities.

Enclosed please find a copy of the Budget By-Law, and a Budget Fact Sheet for the Elgin County 2022 Budget. A certified copy of the By-Law will follow by mail.

If you have any questions or comments, please do not hesitate to contact me.

Yours truly,

Jennifer Ford,
Manager Financial Services/Deputy Treasurer

Enclosure

COUNTY OF ELGIN

By-Law No. 22-15

" BEING A BY-LAW TO PROVIDE FOR THE ADOPTION OF THE 2022 BUDGET OF THE CORPORATION OF THE COUNTY OF ELGIN AND TO ESTABLISH THE 2022 TAX RATIOS, AND 2022 TAX RATES FOR THE SAID CORPORATION OF THE COUNTY OF ELGIN AND ITS CONSTITUENT LOWER-TIER MUNICIPALITIES"

WHEREAS, for purposes of the Municipal Act, 2001, S.O. 2001, c. 25, as amended, (hereinafter "Act"), the Corporation of the County of Elgin is an upper-tier municipality; and,

WHEREAS Section 289 of the Municipal Act, 2001, S.O. 2001, c.25, as amended, (hereinafter "Act") provides that the Council of each upper-tier municipality shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the upper-tier municipality; and,

WHEREAS Section 308(5) of the Act provides that the Council of an upper-tier municipality shall in each year establish tax ratios for that year for the upper-tier municipality and its lower-tier municipalities; and,

WHEREAS Section 308(7) of the Act provides that the Council of each upper-tier municipality shall in each year establish, for each property class, a single tax ratio for the upper-tier municipality and its lower-tier municipalities; and,

WHEREAS Section 308(15) through Section 308(18) of the Act provides that the Council of each municipality may in each year opt to have certain optional property classes apply within the County; and,

WHEREAS Section 308.1(5) of the Act provides that an upper-tier municipality that intends to apply a tax ratio of less than 0.25 to the farm property class for a tax year shall pass a by-law in the year to establish the tax ratio for that year for the farm property class.

WHEREAS Section 22 of Regulation 282/98 made under the Assessment Act, R.S.O. 1990, c. A.31, as amended, has given municipalities the option to reduce the property tax rate on qualifying value-added activities that occur on farms as part of the farming business to 75 per cent lower than the industrial or commercial tax rates that would otherwise apply; and,

WHEREAS the local municipally owned landfill sites in the Municipalities of Dutton Dunwich and West Elgin have not previously pay property tax in respect of those properties to the Corporation of the County of Elgin, as their associated upper-tier municipality, and, further thereto, the landfill tax ratio, if applied, would unfairly penalize the said local municipalities; and,

WHEREAS, notwithstanding that set forth immediately above, it is necessary to apply the revenue neutral landfill ratio/tax rate; and,

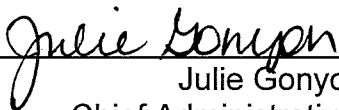
WHEREAS Section 107 (1) of the Act provides that Council may make grants to any person, group or body Council deems in the interest of the municipality.

NOW, THEREFORE, the Municipal Council ("Council") of the Corporation of the County of Elgin enacts as follows:

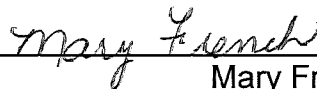
1. THAT the large industrial class be chosen as an optional property class.
2. THAT the optional 75% reduction in the Small-Scale On-Farm Business Sub-Class tax ratio be implemented for the first subclass for the commercial and industrial property classes to a total of \$50,000 per subclass.

3. THAT The Corporation of the Municipality of Dutton Dunwich and The Corporation of the Municipality of West Elgin each receive a grant in an amount that is equal to the full portion of the County property taxes on the landfills that each of these municipalities use for the disposal of waste collected from local residents.
4. THAT the 2022 tax ratios for the Corporation of the County of Elgin as set out on Schedule "A" attached hereto be approved and adopted by Council.
5. THAT the 2022 budget for the Corporation of the County of Elgin as set out on Schedule "B" attached hereto, incorporating estimates for revenue and expenditures, be approved and adopted by Council.
6. THAT the 2022 tax rates for the assessment in each property class for the Corporation of the County of Elgin as set out in Schedule "C" attached hereto be approved and adopted by Council.
7. THAT the 2022 ten-year capital plan for the Corporation of the County of Elgin as set out in Schedule "D" attached hereto be approved and adopted by Council.
8. THAT, for purposes of clarity, all Schedules hereto form part of this By-Law.

READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 8TH DAY OF MARCH 2022.



Julie Gonyou,
Chief Administrative Officer.



Mary French,
Warden.

COUNTY OF ELGIN

By-Law 22-15

2022 SCHEDULE A

Ratios

PROPERTY CLASS	Current	Prior
Residential	1.0000	1.0000
Farmland Awaiting Dev.	0.5000	0.5000
New Multi-Residential	1.0000	1.0000
Multi-Residential	1.9999	1.9999
Commercial - Occupied	1.6376	1.6376
Commercial - Small Value Added Farm	0.4094	0.4094
Commercial - Vacant Land	1.6376	1.6376
Industrial - Occupied	2.2251	2.2251
Industrial - Small Value Added Farm	0.5563	0.5563
Industrial - Vacant Land	2.2251	2.2251
Large Industrial - Occupied	2.8318	2.8318
Large Industrial - Vacant	2.8318	2.8318
Pipelines	1.1446	1.1446
Farm	0.2300	0.2300
Managed Forests	0.2500	0.2500
Landfill	33.402646	33.402646

Schedule B	2022 Operating Budget						By-Law 22-15		
(\$000)	Prior Budget			Current Budget			Better / (Worse)		
	Revenue	Expense	(Net Income) / Cost	Revenue	Expense	(Net Income) / Cost	Revenue	Expense	(Net Income) / Cost
ADMINISTRATIVE SERVICES	9,650	14,403	4,752	10,892	15,823	4,932	1,241	(1,421)	(179)
CORPORATE	42,806	7,800	(35,005)	43,300	7,303	(35,997)	495	497	992
CULTURAL SERVICES	232	3,824	3,593	224	3,700	3,475	(7)	124	117
ECONOMIC DEVELOPMENT	147	941	794	58	928	870	(89)	13	(76)
EMERGENCY SERVICES	7	180	173	260	458	198	253	(278)	(25)
ENGINEERING SERVICES	5,579	13,622	8,042	4,108	13,770	9,662	(1,471)	(149)	(1,620)
FACILITIES	1,561	3,054	1,494	733	3,125	2,392	(827)	(70)	(898)
FINANCIAL SERVICES	-	721	721	-	792	792	-	(71)	(71)
HOMES FOR SENIORS SERVICES	25,515	28,905	3,391	22,014	25,548	3,534	(3,501)	3,357	(144)
HUMAN RESOURCES	45	752	707	45	745	700	-	7	7
INFORMATION TECHNOLOGIES	75	1,329	1,254	202	2,056	1,854	126	(727)	(601)
PLANNING	272	539	267	181	485	304	(91)	54	(37)
PROVINCIAL OFFENSES & COLLECTIONS	2,293	2,158	(136)	2,301	2,169	(132)	8	(11)	(4)
Total Regular Operating Net Income Budget	88,182	78,229	(9,953)	84,318	76,903	(7,415)	(3,864)	1,325	(2,538)

COUNTY OF ELGIN

By-Law 22-15

SCHEDULE C

Tax Rates

Calculated Rates	Prior Year	Tax Rate	Increase
Residential	0.624937%	0.635435%	1.6799%
Farmland Awaiting Dev.	0.312469%	0.317718%	1.6798%
New Multi-Residential	0.624937%	0.635435%	1.6799%
Multi-Residential	1.249812%	1.270807%	1.6799%
Commercial - Occupied	1.023397%	1.040589%	1.6799%
Commercial - Small Value Added Farm (1st Subclass)	0.255849%	0.260147%	1.6800%
Commercial - Vacant Land	1.023397%	1.040589%	1.6799%
Industrial - Occupied	1.390547%	1.413907%	1.6799%
Industrial - Small Value Added Farm (1st Subclass)	0.347652%	0.353493%	1.6800%
Industrial - Vacant Land	1.390547%	1.413907%	1.6799%
Large Industrial - Occupied	1.769697%	1.799426%	1.6799%
Large Industrial - Vacant	1.769697%	1.799426%	1.6799%
Pipelines	0.715303%	0.727319%	1.6799%
Farm	0.143736%	0.146151%	1.6803%
Managed Forests	0.156234%	0.158859%	1.6801%
LandFill	20.874557%	21.225225%	1.6799%

Schedule D	2022 Capital Budget		By-Law 22-15
(\$000)	Prior Budget	Current Budget	Better / (Worse)
	Budget	Budget	Budget
ADMINISTRATIVE SERVICES	639	651	(12)
CORPORATE	108	465	(357)
CULTURAL SERVICES	380	387	(7)
ECONOMIC DEVELOPMENT		40	(40)
EMERGENCY SERVICES	38	77	(39)
ENGINEERING SERVICES	22,806	15,148	7,658
FACILITIES	6,161	1,386	4,775
HOMES FOR SENIORS SERVICES	272	182	89
INFORMATION TECHNOLOGIES	705	532	174
PLANNING	10	-	10
Total Regular Operating Net Income Budget	31,118	18,866	12,252

ELGIN COUNTY

2022 BUDGET



Elgin County Council approved the 2022 Municipal Budget with a **1.7%** tax rate increase* over 2021. The budget is in alignment with Council's 2020-2022 Strategic Plan Priority of Investing in Elgin by making responsible financial decisions. Council remains committed to being cost efficient with every dollar available to ensure the County maintains a strong financial position into the future.

Additional Funding

\$1.2M

Anticipated additional provincial funding from the Ontario Community Infrastructure Fund for Capital Projects.

\$2.5M

Additional Ministry of Long-Term Care funding to support retaining and recruiting staff to increase direct hours of care for residents.

Cost Increases

\$90,000

Across all departments, unusually high inflation added additional costs over budgeted 2%.

\$213,000

To complete necessary repairs to County-owned facilities.

Service Enhancements

\$512,000

Technological enhancements across all departments to improve efficiency and service delivery including GIS, Agenda Management, Human Capital Management, Cyber Security, and Long-Term Care Homes documentation.

\$121,000

Costs to complete the Official Plan and modernize planning documents.

\$84,000

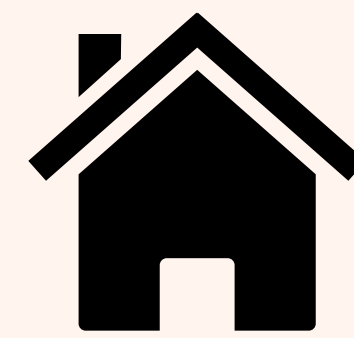
To support an enhanced Emergency Management Program and coordinated efforts across the County.

*Elgin's Local Municipal Partners combine their tax rate with the County rate and the education rate to determine a total tax rate.

FAST FACTS

1.7 %

Tax Rate Increase



\$ 37

Tax Increase on
Residential Property
valued at \$350,000

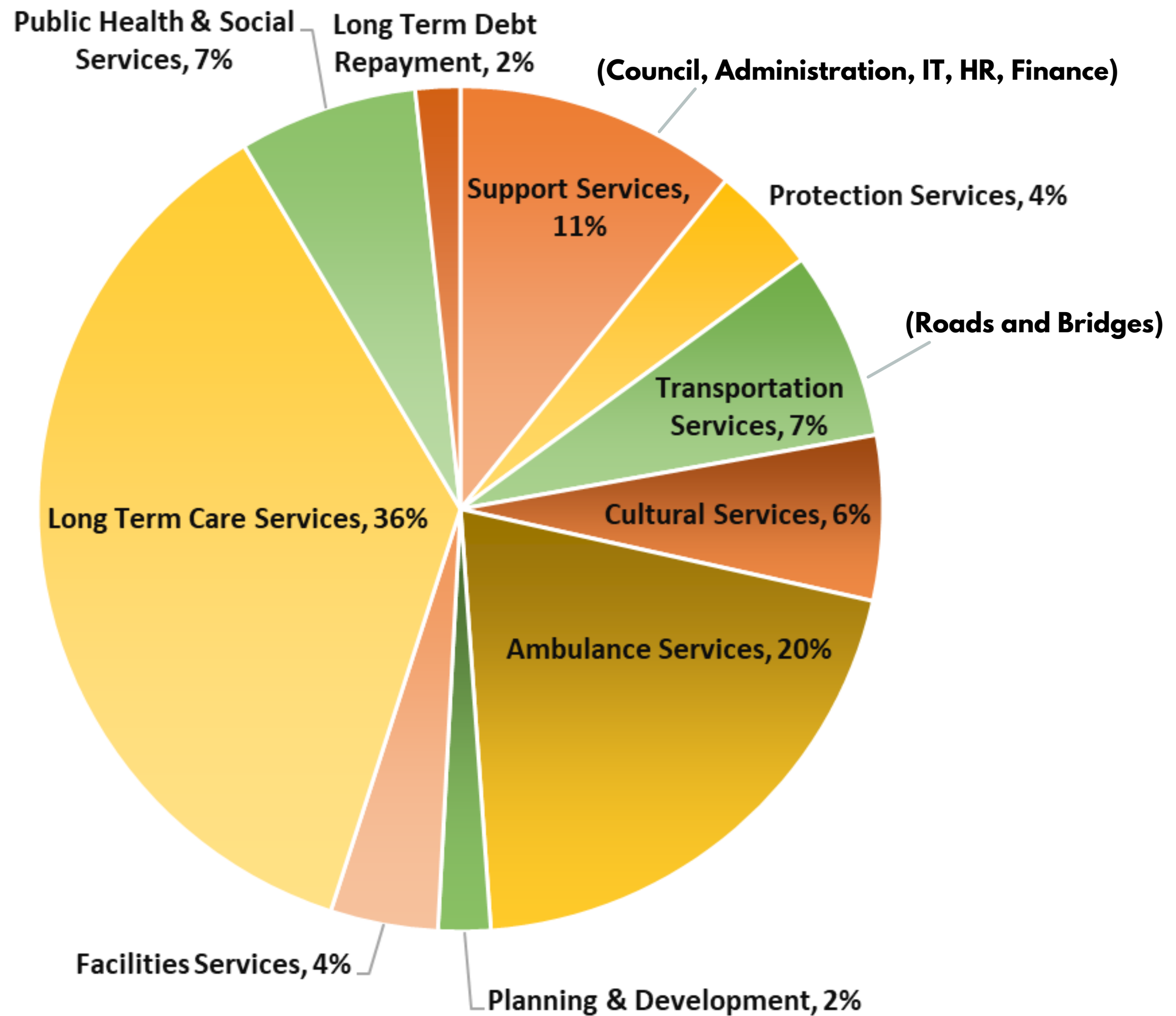
\$ 40.6M

2022 Total Levy

\$ 1.5M

Levy increase over 2021

2022 OPERATING BUDGET- \$64.3M



MAJOR CAPITAL PROJECTS 2022



\$35.6M

Terrace Lodge Redevelopment (Ongoing)



\$700,000

Third Line (CR18) Road Recycling and Resurfacing between Mill Road and Southdel Drive.



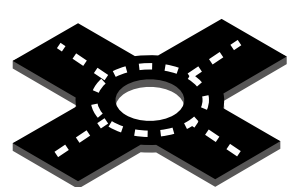
\$3.1M

Administration Building Elevator Replacement



\$1.5M

Philmore Bridge Deck Replacement



\$1.4M

Elm Street at Centennial Road Intersection Improvement (Roundabout)



\$900,000

Culvert Rehabilitations - various locations



\$3M

Village of Richmond Reconstruction (CR38 and CR43)



\$3.6M

Imperial Road (CR73) Rehabilitation between north limits of Town of Aylmer and Avon Drive.



\$2.5M

Fingal Line (CR16) Road Recycling and Resurfacing between Village of Fingal and City of St. Thomas.



\$855,000

Talbot Line (CR3) Asphalt Resurfacing between Iona Road (CR14) and west limits of Village of Shedden



March 11, 2022

Right Honourable Justin Trudeau
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2

Dear Right Honourable Justin Trudeau:

On March 8, 2022, Council for the Town of Mono passed the following resolution calling on the federal government to provide greater support to Ukraine in their fight against the invasion of their sovereign territory by Russia.

Resolution #9-5-2022

Moved by Ralph Manktelow, Seconded by Fred Nix

WHEREAS Russia made an unprovoked attack on the people of Ukraine on the 24th day of February and continues to wage war;

WHEREAS the Town of Mono is aghast at this aggression, and the carnage that is happening to the Ukrainian people and their land;

WHEREAS we are alarmed at the implications to world security;

WHEREAS we know that our efforts as a small municipality are slight, but that collectively the many voices of the world have great power and can exert meaningful pressure on President Putin to stop this war;

AND THAT the Town of Mono strongly condemns Russia's attack on Ukraine;

AND THAT by this motion and by flying the Ukrainian Flag at the Town Hall, the Town of Mono extends a strong gesture of support to the Ukrainian people,

AND THAT we call on the Canadian Government without delay to provide greater material support, to exert maximum sanctions and pressure on Russia and to use all diplomatic means possible to end this war.

"Carried"

Respectfully,

Fred Simpson
Clerk

cc: Hon. Anita Anand, Minister of National Defence
Hon. Kyle Seeback, MP Dufferin-Caledon
Hon. Doug Ford, Premier of Ontario
Hon. Sylvia Jones, Solicitor General & MPP Dufferin-Caledon
All Ontario Municipalities



March 11, 2022

Mr. John Daly
Director of Legislative Services/Clerk
County of Simcoe
1110 Highway 26,
Midhurst, ON
L9Z 1N6

BY EMAIL ONLY

Dear Mr. Daly:

Re: County of Simcoe Regional Government Review Service Delivery Task Force - Fire
Services

Please be advised that the Town of Wasaga Beach Coordinated Committee, during its March 10, 2022 meeting, adopted the following resolution:

"That the Community Services Section of Coordinated Committee receive the Chief Administrative Officer's report on the County of Simcoe Regional Government Review Service Delivery Task Force Fire Services Review for information;

Further that the Community Services Section of Coordinated Committee authorize the Chief Administrative Officer to inform the County of Simcoe that the Town of Wasaga Beach supports recommendations nine and ten of the Fire Service Review report;

And Further, that the Community Services Section of Coordinated Committee authorizes the CAO to request that County Council, through the Regional Government Review, formally request the Province to further review the interest arbitration system, as the changes introduced in 2018 have not impacted wage increases awarded to the fire services sector, often exceeding negotiated settlements for other municipal employee groups, continuing to place a financial strain on municipalities, and creating wage compression with Fire Department leadership;

And Further, that as part of the review, the Province confirm that it is the employer's responsibility to define the hours of work that best fits their circumstance rather than an arbitrator awarding a change;

And that this motion be circulated to all municipalities in the Province."

Attached is a copy of the report dated March 10, 2022. Your favourable consideration of this matter is appreciated.

Should you have any questions, please contact me at cao@wasagabeach.com or (705) 429-3844 Ext. 2222.

Sincerely,



George Vadeboncoeur
Chief Administrative Officer

/pk

- c. Wasaga Beach Town Council Members
Association of Municipalities of Ontario
All Municipalities in Ontario

STAFF REPORT

TO: Community Services Section of Coordinated Committee

FROM: George Vadeboncoeur, Chief Administrative Officer

SUBJECT: County of Simcoe Regional Government Review
Service Delivery Task Force - Fire Services Report

DATE: March 10, 2022



RECOMMENDATION

THAT the Community Services Section of Coordinated Committee receive the Chief Administrative Officer's report on the County of Simcoe Regional Government Review Service Delivery Task Force Fire Services Review for information;

FURTHER that the Community Services Section of Coordinated Committee authorize the Chief Administrative Officer to inform the County of Simcoe that the Town of Wasaga Beach supports recommendations nine and ten of the Fire Service Review report.

BACKGROUND

The County of Simcoe established a Service Delivery Task Force Committee of County Council members to undertake reviews of the following services to determine if efficiencies could be found leading to improved services to tax payers. The services being reviewed are:

- Conservation Authority Services
- Fire Services
- Land Use Planning Services
- Library Services
- Transit Services
- Water and Waste Water Services
- Storm Water Management Services – completed, no further action required
- Legal Services – completed, no further action required

The subject of this report is the review of Fire Services.

The County engaged a third-party consultant to conduct a comprehensive review of Fire Services in the County of Simcoe, identifying possible efficiencies and preferred Service Delivery models including regional and sub-regional service models.

Through an RFP process, Pomax Consulting Inc. (Pomax) was selected by the County to complete the review. The Pomax team commenced the project and municipal engagement in May 2021.

On December 6, 2021 the County of Simcoe Regional Government Review Service Delivery Task Force received the final report and passed a resolution requesting that the report be sent to individual municipal Councils for review and comment.

The ten recommendations tabled with the Task Force are as follows:

1. "Share fire chiefs wherever possible. Examples of this include Innisfil and Bradford-West Gwillimbury, and Penetanguishene and Midland. There is an expectation that the number of responses will decline in the next few years as the province implements Medical Priority Dispatch System (MPDS). An advantage of sharing fire chiefs may be that the joint chief will find realistic ways to rationalize training, prevention, public education, and stations. Essa Township has an opportunity to share a fire chief with a neighbouring community or even amalgamating.
2. Share recruitment, intake, selection, training, and equipment in the same manner as takes place in North Simcoe. Duplication of these processes can be expensive. Sharing also supports consistency so that when the time comes that firefighters from different departments have to work together at mutual aid or other major incidents, they are familiar with common practices.
3. Share public education and prevention resources. This may not save money but may accomplish consistency in neighbouring communities and may enhance some communities that have inadequate resources.
4. Where possible consolidate fire services. This is not a minor step but it is one that has been accomplished before when municipalities amalgamate or a decision is made that shared services is best for a community <https://lincoln.ca/news/2021/06/media-releasetowns-lincoln-and-grimsby-embark-shared-fire-service-pilot-project>.
5. Several fire departments, during interviews, discussed establishing training centres – some with the perspective of providing services for a fee to other fire departments. Prior to taking those steps, partnerships should be discussed to defray costs and to determine the best location for training centres. Training centres that are established with the objective of defraying costs by renting to other fire departments do not have a history of success.

6. Prior to considering building a new fire station, undertake a needs analysis including response modelling and incident type. Fires may be an impetus for establishing a new or additional fire station but sometimes medical incidents are held out as part of the justification. Fires are on a downward trend. It is possible medical responses will also trend downwards. Schedule 1 RGR 2021-357 Page 28 Simcoe County Fire Services Review Final Report Part 1 Page | 27
7. Where possible, consider contracting services with a neighbouring municipality. Ramara Station 2's response area is a possible opportunity as are responses to areas that border other full time fire departments.
8. Employ the precept of closest or quickest vehicle responds. Although some form of cost per call may have to be worked out using the closest fire resource delivers service sooner.
9. Obtaining and understanding fire department data and information, particularly outcome information to answer the question "Why are we doing what we are doing?" should be the primary objective of all municipalities. It does not exist now notwithstanding the efforts of some departments who are attempting to secure information. This is a major undertaking that is not realistic for individual departments but could be provided by the county on a cost recovery basis. We recommend that municipalities work with the county to obtain that service, or the county should establish the service and offer it to those municipalities who see it as an advantage. During our interviews several CAOs envisioned the county as being the data and information centre.
10. We recommend that representatives of Simcoe County and the municipalities form a committee to further explore these recommendations, particularly the provision of a data service by the county as noted in recommendation 9."

On February 1, 2022 staff received a letter from the County of Simcoe Clerk's Department on behalf of the Service Delivery Task Force asking for feedback on the report.

At the February 10, 2022 Community Services Section of Coordinated Committee the Fire Chief provided a report requesting that if Council members had comments concerning the proposed efficiencies, service delivery models and recommendations outlined in the review, that they provide such comments to the Chief Administrative Officer.

DISCUSSION

Based on the feedback from individual Council members, it is felt two of the ten recommendations found within the Pomax report warrant additional exploration.

Recommendation number nine supports the County providing data collection and analysis services due to challenges for smaller municipalities undertaking the same

exercise. While conducting interviews with municipalities, Pomax received comments from several Chief Administrative Officers indicating that the County could assist as a data and information centre. This would ensure that the data required to make decisions is collected and what is collected is standardized across the County. One area identified is outcome information, similar to the data collected by other emergency services. With automation, training and building on data already collected for other purposes, this should be fairly easy to implement.

Recommendation number ten supports the creation of a committee comprised of municipalities and representatives of the County to further explore all of the recommendations, in particular the provision of a data service by the County as noted in recommendation nine. Some areas of interest include, sharing in the recruiting of volunteer Fire Fighters, Fire Prevention and Training. It was noted that a "...significant level of cooperation and sharing in Simcoe was identified..." as already occurring.

Although it was not considered as part of the review or a recommendation, some Council members feel the disproportionate escalation of firefighter wages and benefits, supported by the Arbitration system, is an issue that deserves attention and resources. It is acknowledged that this is beyond a local issue and should be addressed by the province as a priority as it impacts all fire services.

In discussing the recommendations with the Fire Chief, he is committed to reviewing all aspects of his administration and operations to identify areas to improve efficiencies and service delivery in the spirit outlined in the Promax Report.

Respectfully Submitted,

George Vadeboncoeur
Chief Administrative Officer